September 4, 2018

VIA ELECTRONIC AND REGULAR MAIL

Commissioner George P. Bush Texas General Land Office 1700 N. Congress Avenue Austin, TX 78701 Mayor Ron Nirenberg City of San Antonio P.O. Box 839966 San Antonio, TX 78283-3966

RE: Resolution of the Alamo Master Plan Management Committee (AMC)

Dear Commissioner Bush and Mayor Nirenberg,

As Chairman of the Alamo Master Plan Management Committee (AMC), I am pleased to transmit to you a resolution from AMC, dated September 4, 2018, unanimously recommending the Executive Committee's approval of the Plan for the Alamo and Alamo Plaza prepared by PGAV Destinations, Reed Hilderbrand and Cultural Innovations, dated August 2018.

The Alamo Master Plan Management Committee met via a telephonic meeting. In attendance were Wm. Eugene Powell, Chairman; members Ramona Bass, Bryan Preston, Sheryl Sculley, Roberto Treviño, Hector Valle, and Alamo CEO Douglass McDonald.

A discussion was held regarding a proposed resolution to advance the Alamo Plan to the Alamo Master Plan Executive Committee. Ramona Bass moved and Roberto Treviño seconded a motion to approve the resolution as amended. The motion passed unanimously.

Pursuant to the terms of the Cooperative Agreement between the State of Texas, the City of San Antonio, and Alamo Endowment, the next step in the approval process is for the Executive Committee to meet and consider whether to approve the Plan as recommended by the AMC. The Cooperative Agreement further provides that the GLO and the Endowment are responsible for coordinating, drafting and distributing the agenda and conducting all Executive Committee meetings. I have spoken with the GLO and propose the following dates and times for the next Executive Committee meeting.

Wednesday, September 5, 2018	10:30 AM
Wednesday, September 5, 2018	1 PM
Friday, September 7, 2018	3 PM

Given your busy schedules, I would recommend this meeting be conducted by telephone and will provide a bridge line number when the meeting has been scheduled. Please contact me at your earliest convenience with the dates and times that best work with your schedule.

Very truly yours,

When Erring to

Wm. Eugene Powell Chairman Alamo Master Plan Management Committee

cc: All members of the Alamo Master Plan Management Committee Douglass McDonald, Alamo CEO

RESOLUTION OF THE ALAMO MASTER PLAN MANAGEMENT COMMITTEE

September 4, 2018

WHEREAS, pursuant to the Cooperative Agreement between the City of San Antonio, the Texas General Land Office (GLO) and the Alamo Endowment, and under the direction of the Alamo Master Plan Management Committee (MC), the Plan for the Alamo and Alamo Plaza has been developed over the past year by PGAV Destinations, Reed Hilderbrand and Cultural Innovations; and

WHEREAS, the development of the Alamo Plan (Plan) has been a very transparent process with many public meetings, multiple opportunities for public comments, and a very thoughtful review by the Citizen's Advisory Committee; and

WHEREAS, on August 30, 2018 the Citizen's Advisory Committee met and recommended the site strategies of the Plan to the MC. Specifically, the Plan prepared by PGAV Destinations, Reed Hilderbrand and Cultural Innovations, dated August 2018, was supported by the Citizen's Advisory Committee per Attachment #1:

WHEREAS, the Alamo Master Plan Management Committee (MC) met on September 4, 2018 to consider the Plan for the Alamo and Alamo Plaza; and

WHEREAS, the Alamo Master Plan Management Committee supports the Plan for the Alamo and Alamo Plaza; now therefore,

BE IT RESOLVED, as it relates to site access as noted in the above recommendations of the Citizen's Advisory Committee, the Alamo Master Plan Management Committee agrees to the following specific terms, which are illustrated on page seventy-seven of the August 2018 Alamo Plan book regarding site access, and the following six items, as follows:

- 1. Alamo Plaza, as reflected in the August 2018 Alamo Plan expands from 1.3-acres to 12.6-acres. Of this 5.9-acres will be a civic space and 6.7 will be a historic site. (4.2 acres are current State property.)
- The historic site will include a new 2.5-acre Outdoor Museum which recaptures and delineates most of the original Historic Mission Footprint. This historic mission space will have six access points and will be open to the public 24 HOURS A DAY FOR FREE through the access points outlined in #3 through #6 below.
- 3. The Outdoor Museum/Historic Mission Footprint will be open via the six access points for the 16 hours when the Alamo Indoor Museum is closed to the public, generally, from 6:00 PM to 9 AM. However, the Alamo Museum operating hours may be adjusted at various times during the year as the seasons change. The museum will always be open 8 hours of every day and closed 16 hours of every day. *Note: Please see the exception to this item proposed in #6 below.*
- 4. The public will freely enter the Alamo, the Church, the new Museum and the Outdoor Museum/Historic Mission Footprint through a main entry when the museum is open (generally 9 am until 6 pm). Daily the public will, without charge, be able to enjoy the delineated Historic Mission Footprint area, the new Outdoor Museum interpretive elements, living history programs, and the Alamo Church.

Every day and every hour of the day, we will welcome people who simply want to passively and reverently, wander the site, take photos in front of the church, or just sit on the new sitting walls while drinking coffee and reflecting on the site.

- 5. The Alamo Museum Director can, at their discretion, open two additional access/exit points if, at any time during the Museum operating hours (generally 9 am until 6 pm), there is no Museum programming scheduled for the 2.5-acre Outdoor Museum/Historic Mission Footprint. Additionally, the Alamo Museum Director may decide to open additional access/exit points on visitor days. These additional access points will be staffed by museum personnel and the same security checks and access rules that apply to the visitors entering through the main entrance will apply to these additional access points.
- 6. At the request of the San Antonio City Manager and/or the Alamo Museum Director the Alamo Indoor Museum and the Alamo Outdoor Museum/Historic Footprint hours of operation may be extended until 12:00 midnight for special events; and

BE IT RESOLVED, the Alamo Master Plan Management Committee recommends approval of the Plan for the Alamo and Alamo Plaza by the Executive Committee, comprised of the Texas Land Commissioner and the Mayor of the City of San Antonio; and

WHEREAS, the Alamo Master Plan Management Committee further acknowledge that the management structure for the Alamo Outdoor Museum/Historic Mission Footprint area still must be discussed, negotiated and agreed upon by the City, the GLO and the Alamo Endowment.

BE IT RESOLVED that the Alamo Master Plan Management Committee hereby recommends the immediate actions of the Alamo Master Plan Executive Committee, the Texas General Land Office and the City of San Antonio to advance this project taking all steps necessary to implement the above.

Wm. Eugene Powell, Chairman

Ramona Bass, Member

Bryan Preston, Member

Sheryl Sculley, Member

Roberto Treviño, Member

Hector Valle, Member

Attachment #1. ALAMO CITIZENS ADVISORY COMMITTEE

SAN ANTONIO, TEXAS

August 31, 2018

Mr. Gene Powell, Chair Alamo Management Committee 321 Alamo Plaza, Suite 212 San Antonio, TX 78205

RE: Alamo Citizens Advisory Committee Support of the Alamo Plan

Dear Mr. Powell:

We the Tri-Chairs of the Alamo Citizens Advisory Committee submit the following resolutions of the Alamo Citizens Advisory Committee to the Alamo Management Committee:

- The Alamo Citizens Advisory Committee supports and recommends the closure to vehicular traffic of Alamo Street from Peacock Alley to Market Street, Crockett Street from Bonham to Losoya, and Houston Street from Broadway to East 3rd Street in an effort to recapture and delineate the historic mission plaza, respect the historic Mission footprint and battlefield, and create a sense of place and reverence; and if the streets are closed, a service and delivery plan will be done to accommodate the area businesses and service providers.
- 2. The Alamo Citizens Advisory Committee supports and recommends continuing important Fiesta parade traditions through the development of a new parade route that respects known burial grounds and does not go through the historic mission footprint but honors the fallen of the Battle of the Alamo with a floral tribute in front of the Church and accommodates other ceremonial traditions through the creation of a ceremonial activity zone in partnership with the Battle of Flowers Parade Association, Fiesta Flambeau Parade Association, Fiesta Commission, and the Texas Cavaliers.
- 3. The Alamo Citizens Advisory Committee supports and recommends restoring the Cenotaph and relocating it to an area within Alamo Plaza as long as the area will provide space for reverence and learning and is in a prominent location within Alamo Plaza; and before any work starting, a repair plan that includes laser scanning will be developed by a structural engineer and conservation expert. The repair plan must be reviewed and approved by the Office of Historic Preservation prior to the commencement of any work.
- 4. The Alamo Citizens Advisory Committee supports and recommends 24/7 access to the historic mission plaza that is free to the public and includes 6 entry points before and after museum hours and 1 primary entry point during museum hours with 2 auxiliary entry points that can be open during times of high pedestrian traffic volume or during times there is no programming going on in the historic mission plaza.
- 5. The Alamo Citizens Advisory Committee supports and recommends commissioning a study that assesses the potential for the adaptive reuse of the Crockett Block, Palace, and Woolworth

Attachment #1. ALAMO CITIZENS ADVISORY COMMITTEE

SAN ANTONIO, TEXAS

Buildings as a Visitor Center and Museum provided the study adheres to the Secretary of the Interior's Standards; and the Alamo Citizens Advisory Committee review findings and provides input on the recommendations related to the buildings (Crockett Block, Palace, and Woolworth) prior to review and consideration by the Texas Historical Commission.

- 6. The Alamo Citizens Advisory Committee supports and recommends the proposed site plan for the Alamo Plan as long as it follows the Antiquities Code of Texas, the Texas Health and Safety Code, and other codes as applicable by law and that the Plan goes through the required regulatory review process for specific elements to include Historic and Design Review Commission, Planning Commission, and Texas Historical Commission.
- 7. The Alamo Citizens Advisory Committee supports the City entering into a long term agreement with the GLO to manage the Alamo Plaza if the Agreement includes the following: a commitment to honor the Vision and Guiding Principles; a commitment to incorporate the elements included in resolutions 1 through 6; the ability for the City to monitor compliance; and a robust dispute resolution process to identify and address issues early on.

Attached to this letter are the above resolutions, the presentation from the meeting, and a matrix of how each committee member voted.

We appreciate the hard and diligent work performed by the Alamo Citizens Advisory Committee throughout this process and look forward to continued collaboration during implementation of the Alamo Plan.

Sincerely,

Alamo Citizens Advisory Committee Tri-Chairs

Roberto C. Trevino

Sue Ann Pemberton

hour Am

Lionel Sosa

SUPPORTING THE CLOSURE OF PORTIONS OF ALAMO STREET, CROCKETT STREET AND HOUSTON STREET TO VEHICULAR TRAFFIC, CONSISTENT WITH THE SITE STRATEGY WITHIN THE PROPOSED ALAMO PLAN

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

WHEREAS, the Committee members are appointed by the City of San Antonio and Texas General Land Office consistent with the Cooperative Agreement; and

WHEREAS, there are currently 29 Committee members that have considered multiple site strategies contained within the Alamo Master Plan; and

WHEREAS, there have been 117 stakeholder meetings and 51public meetings regarding the Alamo site strategies and the proposed Master Plan; and

WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends the closure to vehicular traffic of Alamo Street from Peacock Alley to Market Street, Crockett Street from Bonham to Losoya, and Houston Street from Broadway to East 3rd Street in an effort to recapture and delineate the historic mission plaza, respect the historic Mission footprint and battlefield, and create a sense of place and reverence; and if the streets are closed, a service and delivery plan will be done to accommodate the area businesses and service providers.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

SECTION 5: This Resolution shall be in force and effect from and after the date of its adoption, and it is so resolved.

TRI-CHAIRS

PASSED AND APPROVED this the 30th day of August, 2018.

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Roberto C. Trevino

Sue Ann Pemberton

Lionel Sosa

SUPPORTING CONTINUING IMPORTANT FIESTA PARADE TRADITIONS THROUGH DEVELOPMENT OF A NEW PARADE ROUTE THAT RESPECTS KNOWN BURIAL GROUNDS AND DOES NOT GO THROUGH THE HISTORIC MISSION FOOTPRINT, CONSISTENT WITH THE SITE STRATEGY IN THE PROPOSED ALAMO PLAN

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

WHEREAS, the Committee members are appointed by the City of San Antonio and Texas General Land Office consistent with the Cooperative Agreement; and

WHEREAS, there are currently 29 Committee members that have considered multiple site strategies contained within the Alamo Master Plan; and

WHEREAS, there have been 117 stakeholder meetings and 51public meetings regarding the Alamo site strategies and the proposed Master Plan; and

WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends continuing important Fiesta parade traditions through the development of a new parade route that respects known burial grounds and does not go through the historic mission footprint but honors the fallen of the Battle of the Alamo with a floral tribute in front of the Church and accommodates other ceremonial traditions through the creation of a ceremonial activity zone in partnership with the Battle of Flowers Parade Association, Fiesta Flambeau Parade Association, Fiesta Commission, and the Texas Cavaliers.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

SECTION 5: This Resolution shall be in force and effect from and after the date of its adoption, and it is so resolved.

PASSED AND APPROVED this the 30th day of August, 2018.

Roberto C. Trevino

Sue Ann Pemberton

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Lionel Sosa

SUPPORTING RESTORING AND RELOCATING THE CENOTAPH TO AN AREA WITHIN ALAMO PLAZA, CONSISTENT WITH THE SITE STRATEGY IN THE PROPOSED ALAMO PLAN

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

WHEREAS, the Committee members are appointed by the City of San Antonio and Texas General Land Office consistent with the Cooperative Agreement; and

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WHEREAS, there have been 117 stakeholder meetings and 51public meetings regarding the Alamo site strategies and the proposed Master Plan; and

WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends restoring the Cenotaph and relocating it to an area within Alamo Plaza as long as the area will provide space for reverence and learning and is in a prominent location within Alamo Plaza; and before any work starting, a repair plan that includes laser scanning will be developed by a structural engineer and conservation expert. The repair plan must be reviewed and approved by the Office of Historic Preservation prior to the commencement of any work.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

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PASSED AND APPROVED this the 30th day of August, 2018.

Roberto C. Trevino

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houd Am

Sue Ann Pemberton

Lionel Sosa

SUPPORTING 24/7 ACCESS TO THE HISTORIC MISSION PLAZA THAT IS FREE TO THE PUBLIC AND INCLUDES 6 ENTRY POINTS BEFORE AND AFTER MUSEUM HOURS AND 1 PRIMARY ENTRY POINT DURING MUSEUM HOURS WITH 2 AUXILIARY ENTRY POINTS, CONSISTENT WITH THE SITE STRATEGY IN THE PROPOSED ALAMO PLAN

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

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WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends 24/7 access to the historic mission plaza that is free to the public and includes 6 entry points before and after museum hours and 1 primary entry point during museum hours with 2 auxiliary entry points that can be open during times of high pedestrian traffic volume or during times there is no programming going on in the historic mission plaza.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

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PASSED AND APPROVED this the 30th day of August, 2018.

TRI-CHAIRS

Roberto C. Trevino

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Lionel Sosa

Sue Ann Pemberton

SUPPORTING COMMISSIONING OF A STUDY THAT ASSESSES THE POTENTIAL FOR THE ADAPTIVE REUSE OF THE CROCKETT BLOCK, PALACE, AND WOOLWORTH BUILDINGS AS A VISITOR CENTER AND MUSEUM, CONSISTENT WITH THE SITE STRATEGY IN THE PROPOSED ALAMO PLAN

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

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WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends commissioning a study that assesses the potential for the adaptive reuse of the Crockett Block, Palace, and Woolworth Buildings as a Visitor Center and Museum provided the study adheres to the Secretary of the Interior's Standards; and the Alamo Citizens Advisory Committee review findings and provides input on the recommendations related to the buildings (Crockett Block, Palace, and Woolworth) prior to review and consideration by the Texas Historical Commission.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

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Roberto C. Trevino

Sue Ann Pemberton

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Lionel Sosa

SUPPORTING THE PROPOSED SITE PLAN FOR THE ALAMO PLAN AS LONG AS IT FOLLOWS THE ANTIQUITIES CODE OF TEXAS, THE TEXAS HEALTH AND SAFETY CODE, AND OTHER CODES AS APPLICABLE BY LAW AND THAT THE PLAN GOES THROUGH THE REQUIRED REGULATORY REVIEW PROCESS FOR SPECIFIC ELEMENTS TO INCLUDE HDRC, PLANNING COMMISSION, AND TEXAS HISTORICAL COMMISSION

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

WHEREAS, the Committee members are appointed by the City of San Antonio and Texas General Land Office consistent with the Cooperative Agreement; and

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WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports and recommends the proposed site plan for the Alamo Plan as long as it follows the Antiquities Code of Texas, the Texas Health and Safety Code, and other codes as applicable by law and that the Plan goes through the required regulatory review process for specific elements to include Historic and Design Review Commission, Planning Commission, and Texas Historical Commission.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

SECTION 5: This Resolution shall be in force and effect from and after the date of its adoption, and it is so resolved.

PASSED AND APPROVED this the 30th day of August, 2018.

Roberto C. Trevino

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Sue Ann Pemberton

Lionel Sosa

SUPPORTING THE CITY ENTERING INTO A LONG TERM AGREEMENT WITH THE TEXAS GENERAL LAND OFFICE TO MANAGE THE ALAMO PLAZA

WHEREAS, the Alamo Citizens Advisory Committee (the Committee) was created by the City of San Antonio in 2014, and expanded through a Cooperative Agreement executed in 2015 between the City of San Antonio, the Texas General Land Office and the Alamo Endowment; and

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WHEREAS, based on a careful review of this proposed site strategy, the Committee finds that approval of this strategy is merited and beneficial to the future of the Alamo complex and should be recommended to the Management Committee established by the Cooperative plan between the parties; and

WHEREAS, the Committee hereby finds and determines that the approval of this Resolution is in the best interests of the Alamo complex; and

NOW, THEREFORE, BE IT RESOLVED BY THE ALAMO CITIZENS ADVISORY COMMITTEE THAT:

SECTION 1: The Alamo Citizens Advisory Committee supports the City entering into a long term agreement with the GLO to manage the Alamo Plaza if the Agreement includes the following: a commitment to honor the Vision and Guiding Principles; a commitment to incorporate the elements included in resolutions 1 through 6; the ability for the City to monitor compliance; and a robust dispute resolution process to identify and address issues early on.

SECTION 2: The Tri-Chairs for the Committee are hereby authorized to prepare a report supporting this site strategy for submission to the Alamo Master Plan Management Committee for its consideration.

SECTION 3: The recitals contained in the preamble hereof are hereby found to be true, and such recitals are hereby made a part of this Resolution for all purposes and are adopted as a part of the judgment and findings of the Committee.

SECTION 4: If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Committee hereby declares that this Resolution would have been enacted without such invalid provision.

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